	it use of this form,	see AR 623		N R			CS, G-1				s	EE PRI	VACY ACT	STATE	NLY (FO MENT IN	AR 6	23-3.T
							RATIV	E DATA									
a. NAME (Last, First, Middle Initia					. SSN			. RANK	d. ĐATI	E OF RANK					SIGNATE ECIALTIES	P/ Pi	MOS (W
g.1. UNIT, ORG., STATION, ZIP C USASD, Fort Jackson, S	SC 29207 w/di	uty at			<u> </u>				TUS COL				UBMISSIO			1	
i. PERIOD COVER FROM (YYYYMMDD) THRU	RED J (YYYYMMDD)	j. RATED MONTHS	k. NONRA CODES	ЛЕЦ \$. NO. O ENCL	DF m. ru		FRICER'S I gov or mi		IL ADDRES	s	n. UIC		o. (COI	CMD DE		PSB DDE
PART II - AUTH	IENTICATION (Re	oted officer	'e sianatu		0 erifies o	officer h	ees see	n comple	nted OE	D Parts -	VII and		30U1B dmin data		TC	T	TD10
a. NAME OF RATER (Last, First, I	· · · · · · · · · · · · · · · · · · ·	SSN	o orginata.	RANK		POSITIO		ir oonija.	, (Vu V.	SIGNATU		1 0.00 0.	Ullin Gas	3 10 00.	DATE (<i>(</i>	(MMDD)
	ŕ			RANK													
o. NAME OF INTERMEDIATE RATER (Last, First, MI) SSN						SIGNATURE							DATE (YYYYMMDD)				
c. NAME OF SENIOR RATER (Last, First, MI)			RANK POSITION					SIGNATURE					DATE (YYYYMMDD)				
SENIOR RATER'S ORGANIZATIO	4			BRAI	NCH	SENIOR RA	ATER TELE	PHONE NUM	MBER	E-MAIL A	DDRESS	(.gov	or .mil)				
			I	d. This i	is a referre	ed report, do	o you wish to	make comm		e. SIGNA	TURE OF	RATE	D OFFICER	1	DATE (YYYY	MMDD)
					<u>L</u>		imments are		No								
			P	'ART	III - D	UTY DE	ESCRIF	MOIT		I							
a. PRINCIPAL DUTY TITLE										b. POSITION	ON AOC	/BR					
MM-14		ART IV - PE															
	CHARACT	TER Disposi	ition of the le	leader:	: combin	nation of v						ons				36-	
a. ARMY VALUES (Comment	CHARACT	TER Disposi	ition of the le	leader:		nation of v	values, at	ttributes, a	and skills a	affecting lea	ader actio		2.50			Yes	s No
1. HONOR: Adherence to the	CHARACT ts mandatory for all "No Army's publicly declar	TER Disposi O" entries. Use	ition of the le se PART Vb.;	leader:	: combin	nation of v	values, at	ttributes, a	and skills a	affecting leases	ader actio	ion, faim				Yes	s No
1. HONOR: Adherence to the 2. INTEGRITY: Possesses hig	CHARACT ts mandatory for all "No Army's publicly declar th personal moral stand	TER Disposi O" entries. Usi red code of va dards; honest i	ition of the le se PART Vb.;	leader:	: combin	nation of v	values, at 5. RES 6. SEL	ttributes, a	Promote:	affecting leases dignity, co	ader actionsiderations Army p	ion, faim	before self			Yes	s No
1. HONOR: Adherence to the	CHARACT ts mandatory for all "No Army's publicly declar th personal moral stand sical and moral braver	TER Disposi O" entries. Use red code of va dards; honest i	ition of the le se PART Vb.; alues in word and	leader: .) deed	Yes	No	5. RES	ttributes, a	Promote:	affecting leases	ader actionsiderations Army p	ion, faim	before self			Yes	s No
1. HONOR: Adherence to the 2. INTEGRITY: Possesses hig 3. COURAGE: Manifests phy	CHARACT Army's publicly declar h personal moral stance sical and moral braver h and allegiance to the SKILLS / ACTION competence), and three	O" entries. Usi red code of va dards; honest i ry e U.S. Constit US: First, me from ACTION	ition of the land	deed	Yes he unit, a	No No and the s	5. RES 6. SEL 7. DUT soldier Second, c	SPECT: FLESS TY: Fulfill	Promote: -SERVIC	affecting leases dignity, cc CE: Placesional, legal	ensiderations Army poly, and mo	ion, faim riorities eral oblig	before self gations officer. Sele	ect one f	rom	Yes	s No
1. HONOR: Adherence to the 2. INTEGRITY: Possesses hig 3. COURAGE: Manifests phy 4. LOYALTY: Bears true faith b. LEADER ATTRIBUTES / ATTRIBUTES, two from SKILLS (Co	CHARACT Army's publicly declar h personal moral stance sical and moral braver h and allegiance to the SKILLS / ACTION competence), and three	O" entries. Usi red code of va dards; honest i ry e U.S. Constit US: First, me from ACTION	ition of the land	deed	Yes he unit, a	No No and the s h block. See an "X" in	5. RES 6. SEL 7. DUT soldier Second, c	SPECT: FLESS TY: Fulfill hoose a to	Promote: -SERVIC	affecting leases dignity, cc CE: Placesional, legal	ansiderations Army p	ion, faim riorities oral oblig e rated o mments	before self gations officer. Sele	ect one f	from	Yes	s No
1. HONOR: Adherence to the 2. INTEGRITY: Possesses hig 3. COURAGE: Manifests phy 4. LOYALTY: Bears true failt b. LEADER ATTRIBUTES / SATTRIBUTES, two from SKILLS (Co	CHARACT Is mandatory for all "Not Army's publicly declar in personal moral stance sical and moral braver in and allegiance to the SKILLS / ACTION competence), and three in peart Vb for all	O" entries. Using ded code of valued	ition of the leter PART Vb.) alues in word and tution, the Arank "YES" or NS (LEADER TIES.	deed vrmy, the r "NO" RSHIP	Yes he unit, a for each	No No and the s h block. S e an "X" ir	5. RES 6. SEL 7. DUT soldier Second, c n the app HYSICA s appropri	SPECT: .FLESS IY: Fulfil hoose a to ropriate no	Promote: -SERVIC lis profess otal of six tumbered to	s dignity, cc SE: Place sional, legal that best de pox with opt	onsiderations Army poly, and mo	ion, faim riorities prai oblig e rated c mments	before self pations officer. Sele in PART VI	ect one f	YES	NO	s No
1. HONOR: Adherence to the 2. INTEGRITY: Possesses hig 3. COURAGE: Manifests phy 4. LOYALTY: Bears true failt b. LEADER ATTRIBUTES / ATTRIBUTES, two from SKILLS (Co Comments are mandatory b.1. ATTRIBUTES (Select 1) Fundamental qualities and	character for all "Not army's publicly declar in personal moral stand sized and moral braver in and allegiance to the SKILLS / ACTION competence), and three in Part Vb for all	O" entries. Usined code of valued co	ition of the leter PART Vb.) alues in word and tution, the Arank "YES" or NS (LEADER TIES.	deed wrmy, the r "NO" RSHIP	Yes he unit, a' for each	nation of v No and the s h block. S e an "X" ir	5. RES 6. SEL 7. DUT soldier Second, c n the app HYSICA s appropr nd military	SPECT: FLESS IY: Fulfil hoose a to ropriate no	Promote: -SERVIC lis profess otal of six tumbered to	s dignity, cc SE: Place sional, legal that best de pox with opt	ensiderations Army poly, and mo	on, faim riorities eral oblig e rated c emments EMOT plays se	before self gations officer. Sele in PART VI	ect one f	YES	NO	5 No
1. HONOR: Adherence to the 2. INTEGRITY: Possesses hig 3. COURAGE: Manifests phy 4. LOYALTY: Bears true failt b. LEADER ATTRIBUTES / ATTRIBUTES, two from SKILLS (CC Comments are mandatory b.1. ATTRIBUTES (Select 1) Fundamental qualities and characteristics	character is mandatory for all "Not Army's publicly declar in personal moral stand sized and moral braver in and allegiance to the SKILLS / ACTION ompetence), and three in Part Vb for all 1. MENTAL Possesses desir 1. CONCEPT Demonstrates so	O" entries. Using dards; honest in the constitution of the constit	ition of the leter PART Vb.) alues in word and tution, the Arrank "YES" or NS (LEADER ries. YES NO ve, and disci	deed Army, the "NO" RSHIP	Yes he unit, and of or each of or	nation of v No and the s h block. S e an "X" ir 2. Pt Maintains fitness an 2. INTE Shows sk	5. RES 6. SEL 7. DUT soldier Second, c n the app HYSICA s appropr nd military ERPERS still with per	SPECT: FLESS TY: Fulfil Choose a to repriate not al. Liate level of bearing SONAL copie: coa	Promote: -SERVIC Ills profess otal of six t umbered b YES of physica YES ching, tea	affecting lease signify, cc cc: Place sional, legal that best de pox with opt	onsiderations Army posseribe the ional corrections as a Dispension of the ional correction of the iona	e rated comments in plays se	before self pations officer. Sele in PART VI FIONAL elf-control; c NICAL the necessar	ect one fo.	YES YES YES	NO ure	S No
1. HONOR: Adherence to the 2. INTEGRITY: Possesses hig 3. COURAGE: Manifests phy 4. LOYALTY: Bears true failt b. LEADER ATTRIBUTES /: ATTRIBUTES, two from SKILLS (CC Comments are mandatory b.1. ATTRIBUTES (Select 1) Fundamental qualities and characteristics b.2 SKILLS (Competence) (Select 2) Skill development is part of self-	charact Is mandatory for all "Not Army's publicly declar in personal moral stand sical and moral braver in and allegiance to the SKILLS / ACTION competence), and three in Part Vb for all 1. MENTAL Possesses desir 1. CONCEPT Demonstrates so thinking, moral re	O" entries. Usined code of value of val	ition of the leter PART Vb.; salues in word and interest and the part "YES" or No. YES NO. YES NO. YES NO. YES NO. The part of the leter interest and disciple interest and	deed Army, the "NO" RSHIP	he unit, a for each P). Place	and the s h block. S e an "X" ir 2. Ph Maintains fitness an 2. INTE Shows sk counseling	5. RES 6. SEL 7. DUT soldier Second, c n the app HYSICA s appropring military ERPERS cill with peng, motive	SPECT: FLESS IY: Fulfill hoose a to ropriate not be a series of the s	Promote: -SERVIC lis profess otal of six t umbered t YES of physica YES ching, tea	s dignity, cc E: Place sional, legal that best de pox with opt NO II	onsiderations Army poly, and moly scribe the ional correctional corrections. Display 3. Pos acc	e rated comments in plays se	pations officer. Sele in PART VI FIONAL elf-control; c	ect one fo.	YES YES YES ontise to	NO ure	s No
1. HONOR: Adherence to the 2. INTEGRITY: Possesses hig 3. COURAGE: Manifests phy 4. LOYALTY: Bears true failt b. LEADER ATTRIBUTES / SATTRIBUTES, two from SKILLS (Comments are mandatory b.1. ATTRIBUTES (Select 1) Fundamental qualities and characteristics b.2 SKILLS (Competence) (Select 2) Skill development is part of self-development; prerequisite to action	charact Is mandatory for all "Not Army's publicly declar in personal moral stand sical and moral braver in and allegiance to the SKILLS / ACTION Impetence), and three in Part Vb for all 1. MENTAL Possesses desir 1. CONCEPT Demonstrates so thinking, moral in 4. TACTICA	O" entries. Usined code of value of val	ition of the leter PART Vb.) alues in word and tution, the Arrank "YES" or NS (LEADER ries. YES NC ve, and disci TyES NC rates proficie	deed deed deed rmy, the results of the results o	he unit.	and the s h block. S e an "X" ir 2. PH Maintains fitness an 2. INTE Shows sk counselin ed profes	5. RES 6. SEL 7. DUT soldier Second, c n the app HYSICA s appropr nd military ERPERS cill with peng, motive	SPECT: FLESS TY: Fulfill hoose a to ropriate not be a second to	Promote: -SERVIC Ils profess otal of six t umbered t YES of physica YES ching, tea	s dignity, cc E: Place sional, legal that best de pox with opt NO II	onsiderations Army poly, and moly scribe the ional correctional corrections. Display 3. Pos acc	e rated comments in plays se	before self pations officer. Sele in PART VI FIONAL elf-control; c NICAL the necessar	ect one fo.	YES YES YES ontise to	NO ure	s No
1. HONOR: Adherence to the 2. INTEGRITY: Possesses hig 3. COURAGE: Manifests phy 4. LOYALTY: Bears true failt b. LEADER ATTRIBUTES / ATTRIBUTES, two from SKILLS (Co Comments are mandatory b.1. ATTRIBUTES (Select 1) Fundamental qualities and characteristics b.2 SKILLS (Competence) (Select 2) Skill development is part of self- development; prerequisite to action b.3. ACTIONS (LEADERSHIP)	character is mandatory for all "Not Army's publicly declar in personal moral stand sical and moral braver in and allegiance to the SKILLS / ACTION in Part Vb for all part Vb for all personal in Part Vb for all personal in Concept Demonstrates so thinking, moral in 4. TACTICAL (Select 3) Major a	O" entries. Using ded code of value of	ition of the leter PART Vb.) alues in word and stutton, the Arack "YES" or NS (LEADEF ries. YES NO Ve, and disciple to the critical/cres.	deed deed deed deed deed deed deed dee	Yes he unit, a for each P). Place	nation of v No and the s h block. S e an "X" ir 2. Pt Maintains fitness an 2. INTE Shows sk counseline ed profes.	5. RES 6. SEL 7. DUT soldier Second, c n the app HYSICA s appropring military ERPERS cill with peng, motival essional kn erating, a	SPECT: FLESS IY: Fulfil choose a to ropriate not be a to ropriate not	Promote: -SERVIC Ills profess otal of six t umbered b YES of physica YES ching, tea empoweri judgment, oving	s dignity, cc CE: Place sional, legal that best de box with opt NO II NO ching, ng and warfig	onsiderations Army p , and mo scribe the control of	ion, faim riorities oral oblig e rated c mments i EMOT plays se TECHI ssesses i complish	pations officer. Seletin PART VI FIONAL If-control; c NICAL the necesses all tasks an	ect one fo.	YES er pressu YES ritise to	NO NO NO	s No
1. HONOR: Adherence to the 2. INTEGRITY: Possesses hig 3. COURAGE: Manifests phy 4. LOYALTY: Bears true failt b. LEADER ATTRIBUTES / SATTRIBUTES, two from SKILLS (Co Comments are mandatory b.1. ATTRIBUTES (Select 1) Fundamental qualities and characteristics b.2 SKILLS (Competence)	CHARACT Is mandatory for all "Not Army's publicly declar in personal moral stand sical and moral braver in and allegiance to the SKILLS / ACTION IN Part Vb for all I. MENTAL Possesses desir I. CONCEPT Demonstrates so thinking, moral in I. (Select 3) Major a I. COMMUNI Displays good or	or entries. Using dards; honest in the control of t	ition of the leter PART Vb.; alues in word and stution, the Arask "YES" or NS (LEADER ries. YES NC	deed deed deed deed deed deed deed dee	he unit, and the unit of or each of the unit of the un	nation of v No and the s h block. S e an "X" ir 2. Ph Maintains fitness an 2. INTE Shows sk counseline ed profess ing, ope 2. DECI:	5. RES 6. SEL 7. DUT soldier Second, c n the app HYSICA s appropr nd military ERPERS dill with peng, motive estional kn erating, a	SPECT: FLESS TY: Fulfill hoose a to ropriate not be a second to	Promote: -SERVIC Ills profess otal of six t umbered t YES of physica YES ching, tea empoweri judgment, oving YES	s dignity, cc E: Place sional, legal that best de pox with opt NO ching, ng and warfig	onsiderations Army p , and mo scribe the ional corrections as a Display acceptating a second acceptation acceptati	e rated comments in plays se TECHI ssesses to complish	before self pations officer. Sele in PART VI FIONAL elf-control; c NICAL the necessar	alm und	YES YES YES YES YES	NO NO NO	
1. HONOR: Adherence to the 2. INTEGRITY: Possesses hig 3. COURAGE: Manifests phy 4. LOYALTY: Bears true failt b. LEADER ATTRIBUTES / ATTRIBUTES, two from SKILLS (Co Comments are mandatory b.1. ATTRIBUTES (Select 1) Fundamental qualities and characteristics b.2 SKILLS (Competence) (Select 2) Skill development is part of self- development; prerequisite to action b.3. ACTIONS (LEADERSHIP) INFLUENCING Method of reaching goals while	character is mandatory for all "Not Army's publicly declar in personal moral standing and moral braver in and allegiance to the SKILLS / ACTION in Part Vb for all in	or entries. Using dards; honest in the control of t	ition of the leter PART Vb.; alues in word and stution, the Arask "YES" or NS (LEADER ries. YES NC	deed deed deed deed deed deed deed dee	Yes he unit, a for each property of the control of	nation of v No and the s h block. S e an "X" ir 2. Ph Maintains fitness an 2. INTE Shows sk counseline ed profess ing, ope 2. DECI:	5. RES 6. SEL 7. DUT soldier Second, c n the app HYSICA s appropring military ERPERS still with peng, motival estional kn erating, a SION-M sound juc	SPECT: FLESS IY: Fulfil choose a to ropriate not be a to ropriate not	Promote: -SERVIC Ills profess otal of six t umbered t YES of physica YES ching, tea empoweri judgment, oving YES	s dignity, cc E: Place sional, legal that best de pox with opt NO ching, ng and warfig	onsiderations Army p , and mo scribe the ional corrections as a Dispension and the ional corrections as a conting as a linear and the ional corrections as a conting as a continuous as a conti	ion, faim riorities oral oblig e rated c mments i EMOT plays se TECHI ssesses t complish	before self gations officer. Sele in PART VI TIONAL If-control; c NICAL the necesse all tasks an	alm und ary expe	YES YES YES YES YES	NO NO NO	
1. HONOR: Adherence to the 2. INTEGRITY: Possesses hig 3. COURAGE: Manifests phy 4. LOYALTY: Bears true faith b. LEADER ATTRIBUTES / SATTRIBUTES, two from SKILLS (CC Comments are mandatory b.1. ATTRIBUTES (Select 1) Fundamental qualities and characteristics b.2 SKILLS (Competence) (Select 2) Skill development is part of self-development; prerequisite to action b.3. ACTIONS (LEADERSHIP) INFLUENCING Method of reaching goals while perating / improving OPERATING	CHARACT Is mandatory for all "Not Army's publicly declar in personal moral stand sized and moral braver in and allegiance to the SKILLS / ACTION ompetence), and three in Part Vb for all 1. MENTAL Possesses desir 1. CONCEPT Demonstrates so thinking, moral in 4. TACTICAL (Select 3) Major a 1. COMMUNIO Displays good ora individuals / group 4. PLANNING	O" entries. Usined code of value dards; honest in the U.S. Constitute. SE: First, me in from ACTION in the interest in the in	ition of the leter PART Vb.; alues in word and intuition, the Arashark "YES" or NS (LEADER TIES. YES NG Ve, and disciplate of the critical/crestates proficied ders performed intuitions of the critical ders performed intuitions of the leteron of the critical ders performed intuitions of the critical derivatives of the critical derivativ	deed deed deed deed deed deed deed dee	requires of least to the second secon	Anation of No No and the s h block. S e an "X" ir 2. Pt Maintains fitness an 2. INTE Shows sk counseline ed profess ing, ope 2. DECI: Employs s and uses i 5. EXEC	5. RES 6. SEL 7. DUT soldier Second, c n the app HYSICA s appropr nd military ERPERS cill with peng, motive estional kn erating, a SION-W sound juc resources CUTING	SPECT: FLESS IY: Fulfill hoose a to repriate no service of the s	Promote: -SERVIC Ils profess otal of six t umbered t YES of physica YES ching, tea empowert judgment, oving YES gical reas	s dignity, cc E: Place sional, legal that best de box with opt NO ching, ng and warfigi	onsiderations and a derivative sharp plant in the second s	e rated comments in EMOT Notes of the Comments in EMOT plays se TECHI seeses to complish MOT Notes of the Comments in EMOT Not	before self pations officer. Sele in PART VI TIONAL elf-control; c NICAL the necesse all tasks an VATING outputs	alm und ary expend function	YES YES YES YES YES YES YES	NO N	
1. HONOR: Adherence to the 2. INTEGRITY: Possesses hig 3. COURAGE: Manifests phy 4. LOYALTY: Bears true failt b. LEADER ATTRIBUTES / SATTRIBUTES, two from SKILLS (Comments are mandatory b.1. ATTRIBUTES (Select 1) Fundamental qualities and characteristics b.2 SKILLS (Competence) (Select 2) Skill development is part of self-development; prerequisite to action b.3. ACTIONS (LEADERSHIP) INFLUENCING Method of reaching goals while perating / improving	character is mandatory for all "Not Army's publicly declar in personal moral standing and moral braver in and allegiance to the SKILLS / ACTION in Part Vb for all in	O" entries. Using ded code of values of values. Using decided of values. Constitute of v	ition of the leter PART Vb.; alues in word and stutton, the Arask "YES" or NS (LEADER ries. YES NC ve, and disciple the critical/cres reflected ders performed in the critical ders performed distance in the critical derivative i	deed deed deed deed deed deed deed dee	requires for each of the second of the secon	and the s h block. S e an "X" ir 2. PH Maintains fitness an 2. INTE Shows sk counselin ed profes ing, ope 2. DECI: Employs s and uses i 5. EXEC Shows tac Shows tac	5. RES 6. SEL 7. DUT soldier Second, c n the app HYSICA s appropr nd military ERPERS dill with pe ng, motive ssional kn erating, a SION-N sound juc resources CUTING clical prof	SPECT: FLESS IY: Fulfil choose a to repriate no service of the s	Promote: -SERVIC Ills profess otal of six toumbered bumbered bumb	s dignity, cc CE: Place sional, legal that best de box with opt NO ching, ng and warfig	onsiderations Army p , and mo scribe the ional corrections according accordi	e rated of mments in the comments in the comme	before self pations officer. Sele in PART VI TIONAL If-control; c NICAL the necesse all tasks an	alm und ary expend function	YES YES YES YES YES YES YES This is others to tools tools tools tools to to	NO N	
1. HONOR: Adherence to the 2. INTEGRITY: Possesses hig 3. COURAGE: Manifests phy 4. LOYALTY: Bears true faith b. LEADER ATTRIBUTES / SATTRIBUTES, two from SKILLS (CCOMMENTS are mandatory) b.1. ATTRIBUTES (Select 1) Fundamental qualities and characteristics b.2 SKILLS (Competence) (Select 2) Skill development is part of self-development; prerequisite to action b.3. ACTIONS (LEADERSHIP) INFLUENCING Method of reaching goals while perating / improving OPERATING hort-term mission ccomplishment IMPROVING	CHARACT Is mandatory for all "Not Army's publicly declar in personal moral standing and moral braver in and allegiance to the SKILLS / ACTION impetence), and three in Part Vb for all 1. MENTAL Possesses desir 1. CONCEPT Demonstrates so thinking, moral in 4. TACTICA (Select 3) Major a 1. COMMUNIC Displays good ora individuals / group 4. PLANNING Develops detaile	TER Disposi O"entries. Usi red code of valued code	ition of the leter PART Vb.; alues in word and stutton, the Arask "YES" or NS (LEADER ries. YES NC ve, and disciple the critical/cres reflected ders performed in the critical ders performed distance in the critical derivative i	deed deed deed deed deed deed deed dee	he unit, and the unit of the u	and the s h block. S e an "X" ir 2. PH Maintains fitness an 2. INTE Shows sk counselin ed profes ing, ope 2. DECI: Employs s and uses i 5. EXEC Shows tac Shows tac	5. RES 6. SEL 7. DUT soldier Second, c n the app HYSICA s appropr nd military ERPERS dill with peng, motive estional kn erating, a SION-W sound juc resources CUTING ctical prof, , and take	SPECT: FLESS IY: Fulfil choose a to ropriate not be a to ropriate not	Promote: -SERVIC Ills profess otal of six t umbered t YES of physica YES ching, tea empowert judgment, oving YES gical reas YES eets missi oeople/res	s dignity, cc CE: Place sional, legal that best de box with opt NO ching, ng and warfig	onsiderations and more scribe the ional corrections and more scribes and more scribe	e rated of mments in the comments in the comme	before self gations officer. Sele in PART VI TIONAL Iff-control; c NICAL the necesse all tasks an VATING otivates, an complishme SSING action and eansistent imp	alm und ary expend function	YES YES YES YES YES YES YES YES	NO N	
1. HONOR: Adherence to the 2. INTEGRITY: Possesses hig 3. COURAGE: Manifests phy 4. LOYALTY: Bears true faith b. LEADER ATTRIBUTES / SATTRIBUTES, two from SKILLS (Comments are mandatory b.1. ATTRIBUTES (Select 1) Fundamental qualities and characteristics b.2 SKILLS (Competence) (Select 2) Skill development is part of self-development; prerequisite to action b.3. ACTIONS (LEADERSHIP) INFLUENCING tethod of reaching goals while perating / improving OPERATING hort-term mission ccomplishment	character is mandatory for all "Not Army's publicly declar in personal moral standing and moral braver in and allegiance to the SKILLS / ACTION in Part Vb for all in	TER Disposi O" entries. Usi red code of valued code	ition of the leter PART Vb.) alues in word and intuition, the Aracark "YES" or NS (LEADEF ries. YES NC ve, and disciple to the critical/cres. YES NC distensing sides able YES NC or to develoe to d	deed deed deed deed deed deed deed dee	requirements on requirements on requirements on second sec	and the s h block. S e an "X" ir 2. PH Maintains fitness an 2. INTE Shows sk counselin ed profes ing, ope 2. DECI: Employs s and uses i 5. EXEC Shows tac standards, 3. BUIL Spends tin	5. RES 6. SEL 7. DUT soldier Second, c n the app HYSICA s appropring military ERPERS cill with peng, motiva sisional kn erating, a SION-M sound juc resources CUTING citical profi, and take DING me and re	SPECT: FLESS IY: Fulfil choose a to ropriate not be a to ropriate not	Promote: -SERVIC Ills profess otal of six t umbered b YES of physica YES ching, tea empoweri judgment, oving YES ogical reas yES peets missi people/res YES proving t	s dignity, cc CE: Place sional, legal that best de box with opt NO ching, ng and warfig NO coning NO con ources NO eams,	onsiderations Army p , and mo scribe the ional corrections as a correction as	e rated of mments in the comments in the comme	before self gations officer. Sele in PART VI TIONAL Iff-control; c NICAL the necesse all tasks an VATING otivates, an complishme SSING action and eansistent imp	alm und ary expend functi d guides nt	YES YES YES YES YES YES YES YES	NO N	d
1. HONOR: Adherence to the 2. INTEGRITY: Possesses hig 3. COURAGE: Manifests phy 4. LOYALTY: Bears true faith b. LEADER ATTRIBUTES / ATTRIBUTES, two from SKILLS (Co Comments are mandatory b.1. ATTRIBUTES (Select 1) Fundamental qualities and characteristics b.2 SKILLS (Competence) (Select 2) Skill development is part of self- development; prerequisite to action b.3. ACTIONS (LEADERSHIP) INFLUENCING flethod of reaching goals while perating / improving OPERATING hort-term mission ccomplishment IMPROVING ong-term improvement in the Army is people and organizations	CHARACT Is mandatory for all "Not Army's publicly declar in personal moral stand sical and moral braver in and allegiance to the SKILLS / ACTION in Part Vb for all	TER Disposi O"entries. Usi red code of valued code	ition of the leter PART Vb.) alues in word and intuition, the Aracark "YES" or NS (LEADEF ries. YES NC ve, and disciple to the critical/cres. YES NC distensing sides able YES NC or to develoe to d	deed deed deed deed deed deed deed dee	requirements on requirements on requirements on second sec	and the s h block. S e an "X" ir 2. PH Maintains fitness an 2. INTE Shows sk counselin ed profes ing, ope 2. DECI: Employs s and uses i 5. EXEC Shows tac standards, 3. BUIL Spends tin	5. RES 6. SEL 7. DUT soldier Second, c n the app HYSICA s appropring military ERPERS cill with peng, motiva sisional kn erating, a SION-M sound juc resources CUTING citical profi, and take DING me and re	SPECT: FLESS IY: Fulfil choose a to repriate no service of the s	Promote: -SERVIC Ills profess otal of six t umbered b YES of physica YES ching, tea empoweri judgment, oving YES ogical reas yES peets missi people/res YES proving t	s dignity, cc CE: Place sional, legal that best de box with opt NO ching, ng and warfig NO coning NO con ources NO eams,	onsiderations Army p , and mo scribe the ional corrections as a correction as	e rated of mments in the comments in the comme	pations pations pations pations pations pations pations pation pa	alm und ary expend functi d guides nt	YES YES YES YES YES YES YES YES	NO N	d

+